

THE CITY MANAGER

A Newsletter of City Managers' Association Orissa

City Managers' Association Orissa, a Network of Local Governments & Authorities for Sustainable Urban Management & Human Settlement

City Managers' Association Orissa

Provide Better Services to Citizens through Professional Management

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Knowledge Sharing Workshop on Environmental Sustainable Transport

As part of advocacy on Urban Mobility, City Managers' Association Orissa organized Knowledge Sharing Workshop on Environmental Sustainable Transport on 22nd November 2008 and 21st of August 2009. Mr. Choudhury Rudra Charan Mohanty, United Nations Centre for Regional Development (UNCRD), Nagoya, Japan delivered lectures on knowledge full emerging urban transport practices in Asian Cities.

UNCRD have taken key initiatives in promotion Environmental Sustainable Transport (EST) in Asian Cities. The interventions of UNCRD have resulted in creation of more environmental & Non Motorized Transport friendly infrastructure in Asian Cities. One of the major contributions of UNCRD to transport is signing of Kyoto Declaration on Environmental Sustainable Transport by twenty one Asian Mayors including Bhubaneswar City in year 2007.

The participants of the event discussed various options of practicing Sustainable Transport in Orissa. Mr. Deoranjana Kumar Singh, President of City Managers' Association Orissa requested UNCRD to support cities like Bhubaneswar, Puri and other small medium towns in strengthening Knowledge Networks on Environmental Sustainable Transport. So that Cities will follow the success stories, rather than spending more time in engineering solutions..



Participants of Environmental Sustainable Transport Workshop

Affiliation Agreement signed between CMAO & ICMA

Two of the leading Local Government Association City Managers' Association Orissa (CMAO) of India and International City / County Management Association (ICMA) of United States of America signed Affiliation of Agreement for promotion of professional development in Urban Sector. ICMA is a local government leadership and management organization with a mission to create worldwide excellence in local governance.

The affiliation will have following objectives:

1. To strengthen the ties between local governments in the United States of America and the State of Orissa, India for promotion of democratic local government.
2. To undertake joint efforts and exchanges of ideas and information for the betterment of each organization.
3. To jointly promote the values and ethics of professional management and be the voice for local chief executives worldwide.
4. To build strong relations between American & Indian city managers.
5. To replicate success stories.
6. To replicate value added services for building efficient city managers.

This Affiliation Agreement is the 20th such agreement worldwide between ICMA and a national or sub national city managers association. After signing the agreement both institutions expressed that the Affiliation will strengthen the relation between two organizations in building Knowledge Networks among city managers.



Signing of Affiliation by CMAO & ICMA



Friends of Cities

CMAO Friends of Cities

Earth Hour 2009: Observation by Members of City Managers' Association Orissa



The initiative, Earth Hour, was begun in 2008, Sydney by green campaigners keen to cut energy use. City Managers' Association Orissa responded the call by joining the event. On 28 March 2009 Bhubaneswar City joined millions of people around the globe for Earth Hour to show its commitments to care living planet. This is for the first time the city voluntarily switch off its lights. We are learning and It's a good beginning to show our concern about climate change – Mr. Ananta Narayan Jena, Mayor, Bhubaneswar City.

Office Building before Earth Hour	Office Building during Earth Hour	Hoarding before Earth Hour	Hoarding during Earth Hour
Bhubaneswar Development Authority, home to City Managers' Association Orissa switched off its Office Building and Parks & Garden Lights during Earth Hour 28 th March 2009, 08.30 pm to 0.9.30 pm IST.		The Lights illuminating Hoardings of Bhubaneswar City switched off during Earth Hour 28 th March 2009, 08.30 pm to 0.9.30 pm IST.	
Let's Commit Ourselves for a Better World			

Women Councilors Training Programame

On-17th -19th November 2008 a three day training programme for Elected Women Councilors of Puri District Urban Local Bodies was conducted. In this programme eighteen participants participated. This three day training programme was supported Ministry of Urban Development, Govt. of India and Housing & Urban Development Department, Govt. Orissa. The Urban Local Bodies of Puri Municipality and Notified Area Council of Konark, Pipili and Nimapara Women councilor participated.

The objectives of the training programme are:

- To orient the elected women representative on their roles, responsibility, Govt. Programmes and 74th CAA;
- To provide knowledge on Urban Administration, Governance & Management;
- To initiate discussions on Sustainable Urban Development and Good Governance;
- To understand new options of managing cities;
- To learn various urban governance innovations

It was organized by City Managers' Association Orissa. The purpose of the workshop was to enable women elected representatives to understand various aspects of Urban Governance & Management. The participant attended includes Chairperson, Councilors, The three days' training comprised of introductory session, technical sessions, field visit and evaluation & appraisal. Participants provided feedbacks and evaluated the programme in Evaluation Session.



Participants of the Women Councilors Training Programme in Puri

The subject areas of discussion include Sustainable Urban Development, Roles & Responsibility, Innovative Municipal Resource Mobilization, City Development Plan, Municipal Accounting, Property Tax Reforms, Public Private Partnership, Poverty & Livelihoods, City Disaster Management and Urban Environment etc. Participants for the first time learned on subjects like global warming, climate change, urban transport and gender perspectives in urban planning processes. At the end of the Programme, participants presented their action plans. All successful participants were provided certificate of participation..

World Habitat Day Celebrated in Orissa

This year far away from Washington D.C. in United States of America the venue for the 2009 World Habitat Day observation, Urban Professional of Orissa in India celebrated World Habitat Day (WHD) at Bhubaneswar on 5th October 2009. The United Nations has designated the first Monday in October every year as World Habitat Day to reflect on the state of human settlements and the basic right to adequate shelter for all. In 2009 United Nations chose the theme **Planning our urban future** to raise awareness of the need to improve urban planning to deal with new major challenges of the 21st century.



Roundtable Discussion on World Habitat Day

In Bhubaneswar a workshop was held on 8th of October 2009 to mark the closing session of the World Habitat Day. At the outset Video address of Dr. Anna Kajumulo Tibaijuka, UN Under-Secretary-General and Executive Director, UN-HABITAT was played. Followed by Mr. Piyush Ranjan Rout, Executive Director of City Managers' Association Orissa shared the outcome of the annual publication of the UN-HABITAT **Global Report on Human Settlements 2009: Planning Sustainable Cities**. After brief discussion participants concluded that:

- There is a need of raising importance of Urban Agenda at the highest level of Government, International Agencies, Academics, Media and NGOs etc.
- Best Practices sharing amongst elected representatives, policy makers, city officials, planners etc.
- Development partnership with various international institutes to localized capacity building programmes in India.
- Support in implementation of toolkit developed by UNHABITAT and other agencies at the city level i.e. Local Agenda 21, Climate Change, Safe Cities, Slum Upgrading, Global Urban Observatory, Sustainable Cities programme etc.

The participant of the workshop includes town planners, representatives of NGOs, The participants of the conference include representatives of Cities, University, Government, Directorate of Town Planning, Non Government Organization, local government association and researchers.

Dear Readers,

I have great pleasure in presenting to you the current issue of the newsletter 'THE CITY MANAGER' which focuses on various initiatives taken in urban sector in Orissa.



I would like to inform you that we have signed affiliation with International City / County Management Association (ICMA). This partnership will strengthen our partnership with cities in United States of America. Through this partnership, members will be able to participate in various learning & exchange programmes of ICMA.

Urban Transport is emerging as big challenge for city managers. In this regard new initiatives were launched for two JnNURM cities of Bhubaneswar & Puri. A Bhubaneswar Puri City Transport Ltd company under the chairmanship of Mayor Bhubaneswar Municipal Corporation was formed. Busses are expected to be run by the private operator.

As part of our knowledge based leadership series, we have organized lectures on Environmental Sustainable Transport, Kudumbashree Poverty Reduction Programmes of Kerala and Slum Rehabilitation programme of Ahmedabad. We have also conducted various training programmes for women councilors of Puri District, Chairpersons of Orissa urban local bodies & elected representatives of Ganjam District under the Backward Region Grant Fund allocated to SUDA.

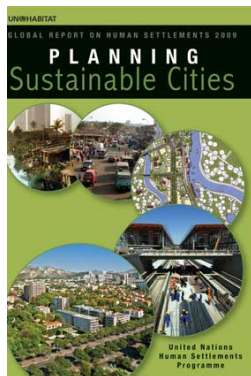
CMAO celebrated World Habitat Day (WHD) at Bhubaneswar on 1st October 2009 with the theme "**Planning our urban future**". It was attended by city managers, academicians, media and students etc.

I once again request all concerned to participate in the activities of CMAO, and extend your helping hand in the growth of this institution.

Deoranjana Kumar Singh, IAS
President CMAO

Global Report on Human Settlements 2009 - Planning Sustainable Cities

Planning Sustainable Cities reviews recent urban planning practices and approaches, discusses constraints and conflicts therein, and identifies innovative approaches that are more responsive to current challenges of urbanization. It notes that traditional approaches to urban planning (particularly in developing countries) have largely failed to promote equitable, efficient and sustainable human settlements and to address twenty-first century challenges, including rapid urbanization, shrinking cities and ageing, climate change and related disasters, urban sprawl and unplanned peri-urbanization, as well as urbanization of poverty and informality. It concludes that new approaches to planning can only be meaningful, and have a greater chance of succeeding, if they effectively address all of these challenges, are participatory and inclusive, as well as linked to contextual socio-political processes.



World Urban Forum 5: The Right to the City- Bridging the Urban Divide

In the space of a few short years, the World Urban Forum has turned into the world's premier conference on cities. The Forum was established by the United Nations to examine one of the most pressing problems facing the world today: rapid urbanization and its impact on communities, cities, economies, climate change and policies. Since the first meeting in Nairobi, Kenya in 2002, the Forum has grown in size and stature as it traveled to Barcelona in 2004, Vancouver 2006, and Nanjing in 2008.

UN-HABITAT and the Government of Brazil will host fifth session scheduled in Rio de Janeiro 22 – 26 March 2010. The Forum is one of the most open and inclusive gatherings of its kind on the international stage. It brings together government leaders, ministers, mayors, diplomats, members of national, regional and international associations of local governments, non-governmental and community organizations, professionals, academics, grassroots women's organizations, youth and slum dwellers groups as partners working for better cities. The fifth session in Rio



builds on the lessons and successes of the previous four events.

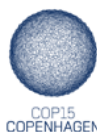
The theme for Rio 2010, The right to the City- bridging the urban divide is in harmony with UN-HABITAT's flagship report, State of the World's Cities 2010-2011.

World Development Report 2009: Reshaping Economic Geography

The *World Development Report 2009: Reshaping Economic Geography* argues that the most effective policies for promoting long-term growth are those that facilitate geographic concentration and economic integration, both within and across countries. "The world's most geographically disadvantaged people know all too well that growth does not come to every place at once," says **Indermit S. Gill, Director of the World Development Report (WDR) and Chief Economist, Europe and Central Asia.** The report can be down loaded at www.worldbank.org/wdr

Cities must be empowered to tackle Climate Change – UN-HABITAT

With 80 percent of pollution taking place in cities and other urban centres, there was an urgent need to empower the cities to deal with the problems of Climate Change. As many people voted with their feet to leave villages and other places to seek better lives in the cities, the issue of adaptation was not an academic argument for the cities, the Executive Director Mrs. Tibaijuka, of UN-HABITAT warned.



The United Nations-led climate talks in Copenhagen are meant to be the finale of two years of negotiations. But they hung in the balance till last day without a firm accord agreed by world leaders, after a final, all-night plenary session, chaired by the Danish Prime Minister, Mr. Lars Lokke Rasmussen with national negotiators failed to come up with the first climate blueprint since the U.N.'s 1997 Kyoto Protocol.

Several developing countries, countries including Venezuela, Sudan and Tuvalu said they opposed a deal spearheaded on Friday in Copenhagen by the United States, China, India, South Africa and Brazil at the summit.

But the majority of countries urged the Danish hosts to adopt the deal, even though it was imperfect. Officials said to be accepted as an official UN agreement, the deal needs to be endorsed by all 193 nations at the talks.

UN Secretary-General Ban Ki-moon urged delegates to work hard to "seal the deal".

Interview with
Shri. Badri Narayan Patra
Minister of State for Housing & Urban Development, Government of Orissa,



Sri Badrinarayan Patra, Hon'ble Minister, Housing & Urban Development, Orissa.

How do you see Urban Development in Orissa?

“Urbanization is inevitable” we can't stop it. We are slowly but steadily moving towards urbanization. The populations of Orissa towns are growing with visible pressure on my department. All we need is to ease the harmful effects of urbanization by encouraging building of new planned cities with better infrastructure by creating more green and open spaces in cities, improving our delivery systems. We must try to manage urban issues rather than interfere with it.

What are your Governments agenda for urban sector in Orissa?

In a five years time we would like to make our cities clean & green with every family having a shelter to live, a place to work and a business center to sell his/her products. We are seriously looking at improving the municipal service delivery to reach every citizens of the city. Simultaneously we are also giving stress to strengthen the municipal administration by introducing transparency, e-Governance, simplification of taxation system, solid waste management, city transport etc.

What are the key challenges facing your department?

Most of our towns have developed in an unstructured manner and informal settlements have proliferated as increasing number of people migrate to cities in search of jobs. In this urban scenario, the much-needed upgrading of essential infrastructure inevitably involves resettling slum population and rehabilitating them for their livelihood. We need to prepare master plans of our towns so that the future Urban Development in Orissa will not face the challenges that are being faced by us today. Already the city master plan preparation is under way in Developing Authorities and Improvement Trust areas.

The emerging cities of the State require huge infrastructure to keep pace with urbanization. Yet, this gap remains unfilled for want of human resources, finance and modern urban planning. City Managers' Association Orissa spoke to the Minister of State for Housing & Urban Development Department, Government of Orissa, *Shri. Badri Narayan Patra*, an Economist by education with Agriculture as profession worked as *Lecturer in Economics*, then left the job and entered politics in 1989, for views on this issue.

Similarly we have to give thrust on the water supply, sewerage, solid waste management, transport, health. We are also facing challenges of Human Resources in the field of town planning & the progress needs improvement to manage our towns. We have towns without urban planners, engineers, financial managers. It's a big challenge that we have to overcome.

Do you see Public Private Partnership have any role in Orissa Urban Development?

Public Private Partnership is encouraged in Housing & Urban Development. We understand their importance in building infrastructure, meeting the housing stock and partnering in service delivery. We have been encouraging private sector players in urban sector for quite sometimes now. My officials are constantly discussing with the private sector for investing in Orissa Urban Development. We are looking for investments in housing, solid waste management, transport, operation & maintenance and service delivery. In other words, the entire gamut of urban development can be taken up under PPP mode.

How about the people living in poor environment?

Our Chief Minister is Pro Poor and all our efforts are to upgrade the living condition of people living in poor and unhygienic condition. We have taken step to provide basic services of drinking water, electricity, road connectivity into Slums. We are developing policy intervention to undertake programmes that will eradicate poverty and create better opportunity for livelihoods. A slum Rehabilitation Policy is underway.

What is your vision for Urban Development in Orissa?

Our vision of Urban Orissa is to be poverty-free where a vast majority of population eventually live in a planned natural city. However, we must continue to work hard for achieving Sustainable Urban Development. We have to ensure that our cities contribute substantially towards making our state an economically vibrant state in coming years.

UNHABITAT 2009 Scroll of Honour Award Winner Malmö (Sweden) – a city in transition

Malmö is the commercial centre of southern Sweden and an international city. This is expressed, not least, by the fact that Malmö has 270.000 residents who speak some 100 languages and belong to 164 different nationalities. Malmö is also undergoing a transition from being an industrial city to a city of knowledge. Older industries have been replaced by investments in new technology and training programmes of high caliber. Malmö University, which opened in 1998, is Sweden's latest venture in the field of higher education, accommodating some 15.000 students.

The strongest sectors in Malmö are logistics, retail and wholesale trade, construction, and property. There are also a number of well-known companies within biotechnology and medical technology, environmental technology, IT, and digital media fields. Co-operation between colleges, science parks, and companies provides a sound basis for entrepreneurs and creative development in Malmö.

After the recession nearly wiped out Malmö's industrial base in the 1980s, the city had a chance to start over. It created eco-friendly neighborhoods of transformed tenements and old shipyards. Much of Western Harbour now runs solely on renewable energy, including wind and solar, while organic waste from the area is turned into biogas. In Augustenborg and Sorgenfri, roof gardens reduce runoff and insulate homes, while a carpool system with special lanes for pedestrians and cyclists help cut vehicle use.

Using a holistic approach to its greening, the city is investing in centres of learning on urban sustainability, such as the Institute for Sustainable Urban Development. Only too aware that buildings consume almost half the world's energy and spew out nearly a third of greenhouse gases, Malmö plans to reduce its CO2 emissions by 25% between 2008 and 2012, well above the Kyoto Protocol's target of 5%. Malmö says that making its infrastructure greener is the quickest and easiest way to avoid a climate catastrophe. Malmö today is a leading signatory to the European Union's Covenant of Mayors on greenhouse reductions. Here they burn household waste to generate heat and electricity. By going off-grid they don't lose energy in transmission. It aims to become more and more of a greener eco-city.

CMAO invites overseas Partners for City to City Cooperation (C2C) with Indian City

City to City Cooperation programme seeks to improve the delivery of local governments' services through the spread of Best Practice. The programme calls for partnership with Orissa Cities with an overseas partner. CMAO support both partners through identifying a Best Practices of mutual benefit and developing a project plan.

Achievement of the Millennium Development Goals is the overarching goal to which the programme aims to contribute. Improving the capacity of local government to provide quality basic services to local communities will contribute to reducing global poverty & environment impacts. Projects are therefore designed to contribute to "Improving capability – effectiveness, responsiveness, and accountability, in sustainable forms – of participating local governments."

The C2C programme brings benefits to both partners. Indian local authorities are increasingly encouraged to work in partnership with the community they serve using different methods of participation. The Scheme enhances their learning centered on accountability, resource management, communication, monitoring and evaluation, adaptability and transparency – all tools which are required within their day to day working environment.



City view in Malmö



River view in Malmö



Bicycle parking in Malmö

Welcome/Farewell

Quite a few changes have taken place since our last edition.

Patron

Ananta Narayan Jena, took over the office of Mayor, Bhubaneswar Municipal Corporation.

Saumendra Kumar Ghose, took over the office of Mayor, Cuttack Municipal Corporation

Siba Shankar Dash, took over the office of Mayor, Berhampur Municipal Corporation

President

Mr. Deorajan Kumar Singh, IAS joined as the Vice Chairman, Bhubaneswar Development Authority. **Mr. Nikunja Bihari Dhal, IAS** transferred.

Vice President

Shri. Rabinarayn Nanda, (OAS-SAG), joined as the Municipal Commissioner, Cuttack Municipal Corporation.

Shri Gadadhar Parida (OAS) joined as the Municipal Commissioner, Bhubaneswar, Municipal Corporation.

Retirement

Mr. Surendra Behera, retired from Govt. Service as Chief Town Planner, Govt. of Orissa

Note: All members are requested to provide us information to be placed in the Newsletter

- All are requested to update respective e-mail ID with Executive director e-mail: piyush.rout@gmail.com for future correspondence.

New Life Member

Dr. Rabindra Narayan Behera, Technical Director, National Informatics Centre, Orissa

Mr. Kotini Sibasankar Patro, Executive Officer, Bhanjanagar

Mr. Piyush Ranajn Rout, Urban Regional Planner

Mr. Sanjeev Kumar Das, Executive Engineer, Public Health Engineering Organisation

Mr. Golak Bihari Das, Asst. Engineer, Orissa Water Supply & Sewerage Board

Mr. Pradip Kuamr Naik, Executive Engineer, Works Department

Mr. Prasant Mohaptra, Project Engineer, Orissa Water Supply & Sewerage Board

Note: The Managing Committee meeting held on 18.12.2009 resolved that all past, present and future executive members of CMAO to become the Life Member of CMAO with due payment

Contribution to Chief Minister Relief Fund, Orissa

In response to appeal by Chief Minster, Orissa for 2008 floods, City Managers' Association Orissa contributed Rs 100000.00 (One Lakh) to the Chief Minister Relief Fund. The flood was one of the rarest floods that state has faced which has also affected many towns of Orissa.

Annual Membership Structure

Institutions	Annual Membership Fee
Municipal Corporation of Bhubaneswar, Cuttack	2,00,000
Development Authority of Bhubaneswar & Cuttack	1,00,000
Municipalities of Puri, Rourkela, Berhampur, Sambalpur & Paradeep	25,000
Municipalities Population above 1, 000, 00	15,000
Municipalities Population between 50,000 and 99,999	15,000
Municipalities Population below 50,000	10,000
Notified Area Councils Angul, Belpahar, Sunabeda	15,000
Notified Area Councils	5,000
Other Development Authorities	25,000
State Urban Development Agency	10,000
National Institute of Habitat Management	10,000
All Regional Improvement Trusts	10,000
All Special Planning Authority's	5,000
Other Institutions	10,000
N.G.O's	5,000
Life Member (Only for Selected)	1000
Individuals	500
Students	100

About the Campaign

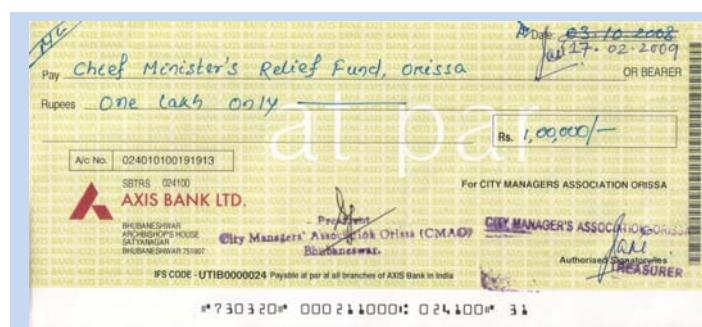


End poverty by 2015. This is the historic promise 189 world leaders made at the United Nations Millennium Summit in 2000 when they signed onto the Millennium Declaration and agreed to

meet the "Millennium Development Goals (MDGs)"/ goals The MDGs are an eight-point road map with measurable targets and clear deadlines for improving the lives of the world's poorest people. World leaders have agreed to achieve the MDGs by 2015.

Be a Part of CMAO

- ✓ Pay your / Institutional dues
- ✓ Participate fully in CMAO's activities
- ✓ REMEMBER! CMAO IS YOUR INSTITUTION



Profile City Managers' Association Orissa

City Managers' Association Orissa, is a Network of Local Government & Authorities for Sustainable Urban Management & Human Settlement, a non-profit organization formed to address the changing needs of local government managers & leaders by helping them with appropriate skills and knowledge, raising the profile of local government, and promoting high standards. City Managers' Association Orissa:

- is a membership based association of urban local bodies of Orissa and institutions / individuals in the field of Urban governance.
- provides a common platform to the City Managers to interact, exchange information and channelise their efforts in achieving common goals.
- acts as a nodal agency to carry out various programs towards strengthening local governance.

The Association aims to strengthen local capacities of urban local bodies in addressing urban development, with the overall objective to improve the urban quality of life and reduce urban poverty.

CMAO Mission

Provide better services to citizens through professional management

CMAO objective

In pursuance of this CMAO objective includes:

Information Exchange & Dissemination

On urban issues, best practices, technologies, cross country management experience through publications (newsletters, manuals and books), workshops, seminars, and audiovisuals media.

Training skill up - gradation & Capacity Building for Professional Development

For professional development through workshops, seminars, short training programs and overseas training

Advocacy

By raising the sensitivity of state and central governments to urban issues

Member City - Cuttack

The Local Government of Cuttack established on 1876 is one of the oldest cities in India. The city is spread across an area of 195 km² (75 sq mi) and is situated right in the centre of the Mahanadi delta. Cuttack is a city of thousand year forms twin city with Bhubaneswar is the second largest city in the state of Orissa. As of 2001 India census, Cuttack had a population of 534,654. The name of the city is an Anglicised form of *Kataka* that literally means *The Fort*, a reference to the ancient Barabati Fort around which the city developed.



Barabati Fort in Cuttack

Cuttack remains the cultural, educational and commercial capital of Orissa and is world famous for its unique silver filigree works. It is home to Ravenshaw College established in 1868, one of the oldest colleges in India. The city is the birthplace of the prominent Indian statesman and freedom-fighter *Subhash Chandra Bose*. The popular amongst the festival is goddess *Durga* famous for its *Swarna & Chandi Medhas (Gold & Silver Podium)*.

Cuttack Municipal Corporation is one of the oldest members of CMAO.



Chandi Medhas - 2009
(Silver Podium)



Swarna Medhas - 2009
(Golden Podium)

**“A good city is like a good party,
people don't want to leave early”**

**Jan Gehl, Copenhagen Planner &
Architect**