

Appraisal Report for the CDP under the GOI- UNDP-SUDA CBDUG Project

City Managers Association Orissa (CMAO) conducted appraisal of the CDP for the City of Cuttack, Berhampur and Sambalpur. This appraisal is based on the draft CDP that we received from the SUDA in the form of Compact Disk (CD). We have conducted appraisal at both city and state level. The following are outcome of the appraisal.

- The consulting team comprising of one person for each CDP were present at the two state level appraisals.
- The consulting teams were not available at the city level appraisals.
- It is understood from the appraisal that proper manpower was not deployed during preparation of CDP.
- The consulting team conducted two stakeholders consultation including first one as inception / understanding / icebreaking session and second one with findings presentation.
- The CDP is silent over identifying the cities Heritage / Culture aspects i.e Cuttack CDP may not complete without mentioning its Durga Festival, BaliYatra and Sambalpur without Dhanu Yatra.
- The CDP needs to explore opportunities of finding potential areas for Cities Growth i.e. Berhampur & Sambalpur becoming Municipal Corporation and Cuttack growing beyond Mahandai & Kathjodi River.
- The aspect of Disaster Management needs to strengthen in reference to cities topography & response system. The role of OSDMA, District Administration and Municipal Bodies need to be mentioned along historical evidence.
- The consulting team in our first appraisal explained that, they are undertaking Citizens Report Card for the three cities to link in strategy formation. However, the CDP is silent over Citizens Report Card.
- There is a need to scientifically analysis of the Municipal Accounting, Municipal Finance and deriving Cities Investment Plan. While identifying the City Investment Plan, it is important to derive the Financial Operating Plan for the respective cities.
- The VISION for the cities is too large and it seems to be drafted by the Consulting team, rather than deriving from the citizens / stakeholders consultation.
- The Gender and Poverty aspects of respective cities need to be strengthened.
- The CDP need to be linked with Property Tax & Municipal Accounting programmes under the CBDUG project.
- It would be prudent if the Maps and Graphs in report may be presented more scientifically way.
- Overall CDP has presented many secondary spastics of the respective cities.

- As a appraisal agency we have tried our best to improve the CDP and provided necessary inputs to SUDA, Cities and consulting team.
- Finally, the CDP till date has not found its ownership neither from the Mayor / Chairperson nor officials. It is important that elected reprehensive & officials need to be involved in preparing the CDP.

SUDA may undertake discussion with the Consulting team on above points. As we understood from the conversion with Consulting team that they have no time to undertake the assignments with more staff to strengthen the CDP. It is also important for the SUDA to take stock of the time frame / TOR / MOA Agreed for the task.

There is request from the respective cities for non receipt of the TOR / MOA for the CDP. SUDA may provide these documents to these cities.

The final appraisal of the CDP will be conducted only after strengthening of the CDP. Henceforth the CDP may be provided both in the form of print version and Compact Disk. The final CDP we expect to present by Mayor / Chairperson / Municipal Commissioner / Executive Officer.

Appraisal Matrix

Indicator	Below Average	Average	Good	Acceptance
Workforce				
Citizens Consultation				
Stakeholders Consultation				
Financial Operating Plan				
Ownership of the CDP				
Citizens Report Card				
VISION				
Heritage / Culture				
Growth Strategy				
Time Frame				
Housing				
Consultant Interest to Assignment				
Gender				
Poverty				
Disaster Management				
Report Presentation				